

<b>SUBJECT:</b>	<b>VISION 2025 ANNUAL INCLUSIVE ECONOMIC GROWTH REPORT ON PROGRESS</b>
<b>DIRECTORATE:</b>	<b>MAJOR DEVELOPMENTS</b>
<b>REPORT AUTHOR:</b>	<b>FRANCESCA BELL – ASSISTANT DIRECTOR OF GROWTH AND DEVELOPMENT</b>

## **1. Purpose of Report**

- 1.1 The purpose of the report is to provide Performance Scrutiny Committee with an update on Economic Growth across the City including contextual measures and the City Council's activities that influence Inclusive Growth within the City and surrounding areas.
- 1.2 The report will, where possible, consider pre Covid-19 measurements to provide a comprehensive overview and understanding of direction of travel.

## **2. Executive Summary**

- 2.1 This report provides an update on progress of the Vision 2025 priority area of Inclusive Economic Growth.
- 2.2 The report included updates on Vision 2020 priorities and work such as Covid-19 business support grants administered, as well as updates on Vision 2025 projects and a forward look at priorities over the coming year.
- 2.3 The report also considers other contextual economic growth indicators and how these are recovering post Covid-19 Pandemic.

## **3. Background**

- 3.1 Economic growth is a term used to describe people's real income and the price of what they can buy. This can be measured by considering a range of broader factors including job growth, income, deprivation measures and should also consider how this can impact on health and wellbeing and locality as a measure of wealth.
- 3.2 City of Lincoln Council has 'let's drive inclusive economic growth' as one of its Vision 2025 priorities. Economic growth when considered as a broader term also has the ability to directly influence, albeit slow to be realised, the other 4 Vision 2025 priorities, namely, 'let's reduce all kinds of inequality', 'let's deliver quality housing', 'let's enhance our remarkable place' and 'let's address the challenge of climate change'.

### 3.3 This report will:

- Provide an update on the projects delivered as part of Economic Growth since the end of Vision 2020;
- Provide an update on Vision 2025 projects to date;
- Provide information on contextual indicators either directly or indirectly influenced by the Councils efforts to increase inclusive economic growth, and where appropriate;
- Will provide narrative on what this data means and how we could affect it in the future.

## 4. Vision 2020 Updates

4.1 The updates below are extracted from the update report provided in July of 2020 and are therefore representative of where the projects were up to at that point in time.

Key activities	Completed by	Summary of outcomes achieved
New Homes Programme:	DMD	<ul style="list-style-type: none"> <li>- Board &amp; Cross-Departmental working established</li> <li>- Contracts let/start on site @ Markham House; QER demo;</li> <li>- Feasibility and planning underway for Rookery Lane</li> <li>- Masterplan review and market testing underway for QER</li> <li>- Options appraisal and pipeline of smaller sites identified for development</li> </ul>
WGC	DMD	<ul style="list-style-type: none"> <li>- Planning process underway, target to secure outline pp summer 2020</li> <li>- Funding secured for Phase 1a</li> <li>- Bid submitted to HE for Phase 1b and c</li> <li>- Architectural services commissioned</li> <li>- Proposals for leisure village progressed</li> <li>- Delivery Agreement with Lindum and joint working on common infrastructure</li> </ul>
Transport Hub	DMD	<ul style="list-style-type: none"> <li>- Monitoring of outcomes</li> <li>- Further award nominations</li> <li>- Premises and lease for Dial A Ride completed</li> </ul>
Cornhill	DMD	<ul style="list-style-type: none"> <li>- Contract let for kiosk demo and tree safeguarding works</li> <li>- Public realm designs and costs for phase 2</li> </ul>

Key activities	Completed by	Summary of outcomes achieved
Central Market	DMD	- Feasibility work commissioned to develop full business case for Town Fund support
Tentercroft Street	DMD	- Masterplan and appraisal revisited for PRS and workspace to develop business case for support
Growth Strategy & Town Investment Plan (Town Deal)	DMD	- Evidence base completed - Governance for Town Deal in place - Emerging Town Investment Plan
Be Lincoln	DMD	- Negotiations with Visit Lincoln and opportunity identified for support through Town Fund to develop place marketing brand
Transport Strategy	LCC	- Work in partnership as a key stakeholder on Transport Board to develop this sustainable transport strategy, now finalised
Low Carbon	DMD/Housing Strategy	- Work towards a road map completed; - Expertise and resource commissioned

## 5. Covid-19 Business Grants Administration

- 5.1 During the Covid-19 pandemic the Government introduced a range of grant schemes to support businesses financially through the pandemic. This was a corporate effort supported by the Major Developments, Finance, Audit and Business Rates teams. During that period a total of 16 Grant schemes were administered across 8 cohorts. The amount of grants administered to support businesses was £44,829,767.53 made up of 9228 payments. The number of business that have been supported through the schemes is 2294.

## 6. Town Fund Projects and Updates

- 6.1 Lincoln is one of 101 Towns identified through the Government Town Deal programme to be invited to submit a Town Investment Plan and funding bid submission for up to £25 Million over the next five years. The objective of the Fund is to drive the economic regeneration of towns to deliver long term economic and productivity growth through, Urban Regeneration, planning and land use, Skills and Enterprise Infrastructure and Connectivity.

Lincoln is among four cities and towns in the county in line for a share of £3.6bn of Government funding. Boston, Skegness, Mablethorpe, Grimsby and Scunthorpe also made the list of those eligible to place a bid.

- 6.2 Of the 13 projects originally in the programme, 12 have submitted business cases, completed the due diligence process and been approved by the Investment Committee, subject to conditions. One project has withdrawn from the programme. Summary documents for all 12 approved projects have been submitted to government.

Following the withdrawal of the Hive project, expressions of interest were sought for existing or new projects which were aligned with the Lincoln Investment Plan, and could produce a business case by the end of February 2022 and would add value to the programme.

Independent assessment was undertaken of the proposals and three projects invited to submit business cases. The Investment Sub Committee approved, subject to conditions, additional funds for the Barbican Production and Maker Hub and LCFC Community Skills & Education Hub as well as a new project – the Lincoln Science and Innovation Park Innovation Hub. Final sign on these approvals is awaited from Government..

- 6.3 Overall, the programme is progressing well with all business cases approved and project summaries submitted to Government. A number of projects still have conditions to meet before a Grant Funding Agreement can be issued and projects should prioritise ensuring these conditions are signed off as soon as possible. This will overall help to reduce the risk to the programme as many of the conditions are linked to key risk points such as planning, leases, cost certainty and co-funding.

- 6.4 A summary of the position is shown below.

- a) LCFC Community Skills & Education Hub - Lincoln City Football Club, through Lincoln City Foundation will deliver a transformational project which will provide a community centre for learning and improving people's physical, mental and social wellbeing in one of the most deprived areas of the City. The project will create new education and skills training facilities for the Lincoln City Foundation and rejuvenate an existing outdoor community facility to support the delivery of health, wellbeing and activity programmes.

Business Case has been approved and all pre contract conditions have been met. A Grant Funding Agreement has been issued.

- b) Development of the Drill Hall Arts Centre Project - The provision of a renewed venue that will provide a wide range of services, drive a sustainable economic future for this iconic space and strengthen this local cultural asset. Located on the edge of one of the most economically deprived wards in Lincolnshire, the Drill Hall will offer a leisure venue for local community groups to meet, adult training provision that will provide both routeways to employment and Continuous Professional Development for local priority sectors. In the evenings the centre will focus on making the arts more visible and easier to access by delivering a range of performances to support a holistic cultural offer within Lincoln, working in collaboration with other arts venues. All conditions have been met, Grant Funding Agreement is in place and the project is nearing completion.

- c) Lincoln Central Market - This project will restore and repurpose the Grade II listed Central Market Building within Lincoln City Centre to create a modern and diversified market offer, combining retail, food, leisure and technology. The scheme will create an 'anchor destination' with the Cornhill Quarter, which is emerging as a prime leisure and retail area, directly served by the City's multi-modal Transport Hub.

The business case has been approved and pre contract conditions met. The project is in its delivery phase and work on site started in April. A further update on this is given in section 15.8

- d) The Barbican Production & Maker Hub for Creative Industries - Development of a Production and Maker Hub for the Creative Industries (County Hub) on the vacant Barbican Hotel Site (St Mary's Street). The space would enable clustering and incubation of creative businesses and the establishment of a creative business network. In addition, the space would allow for public facing educational activity and community access to production spaces, gallery and café spaces. This would be a distinctive, visible and high-quality offer in the heart of the City.

The Business Case has been approved subject to conditions and there are some pre-contract conditions which still need to be met. With funding from Lincolnshire Co-op and the Heritage Action Zone the project is fully funded. Opening up works are currently underway to better understand the condition of the building and help to reduce risks.

- e) Lincoln Made Smarter (LMS) – The scheme will accelerate the adoption and development of industrial digital technologies (IDTs) through focused support to SMEs to drive productivity. LMS will support SMEs from basic awareness of the potential of digital adoption through to making transformational changes in the use of technology and the development of new products and systems.

The business case has been approved, all due diligence conditions met, and a Grant Funding Agreement is in place.

- f) Store of Stories - This project will support the development of a purpose built, centrally located food supermarket, that would alleviate issues of food poverty, address food wastage and support health issues leading to economic opportunities and longer-term productivity. With a focus on helping local people build resilience, The Store of Stories will provide low cost locally supplied waste and surplus food and other essential items, alongside a programme of advice, support and training, volunteering, and work placements opportunities.

The Business Case has been approved subject to conditions and Listed Building Consent has been secured.

- g) Re-imagining Greyfriars Project - Greyfriars is an internationally important, listed building in the heart of Lincoln dating from the 13th century, in desperate need of repair and a new use. This scheme will repair the historic fabric of the building and open it to the public as a heritage attraction with a

mix of a digital and tactile, immersive interpretation scheme, temporary exhibitions, events, conferencing and educational activities. The scheme will add to the popular heritage offer in Lincoln, increasing dwell time and spend.

The Business Case has been approved subject to conditions and there are some pre-contract conditions which still need to be met. The second-round application to the National Lottery Heritage Fund has been submitted with a decision expected in September. Opening up and investigation works have commenced to mitigate further cost risks and Ancient Monument Consent has been secured.

- h) HEAT Institute - The development of the UK's first Hospitality, Events and Tourism (HEAT) College, delivering bespoke support to the sector. This will support the changing nature of the industry and the international skills required to successfully operate within it. The new College will have a direct, positive impact on the performance of the local economy through the provision of employer-led training, offering both cross-cutting support, as well as sector-specific courses for two priority areas, Digital and the Visitor Economy. Indirectly, increasing the quality of the offer will have an impact on visitor spend, as well as contributing to a dynamic town centre that tends to be at the heart of thriving tech communities.

The Business Case has been approved subject to conditions and there are some pre-contract conditions which still need to be met.

- i) Lincoln Connected - Lincoln Connected project will reimagine Lincoln's High Street using digital technology to connect people to the City's heritage, culture, retail and leisure offer. It will enhance the visitor experience, encourage local spend and promote a thriving city centre through 4 key interventions:

- Open Content Management (CMS) will connect and share electronic sources of information between different businesses and make this information available to visitors in one place, putting the user at the heart of the digital journey through Lincoln
- Smart Signage: to promote access to and interpretation of a wider range of attractions more readily
- Light up Lincoln: delivery of planning and lighting infrastructure to showcase Lincoln's historic assets and support the visitor economy
- Lincoln Creates: providing grants to support digital arts installations, supporting and showcasing creative talent

The Business Case has been approved subject to conditions and there are some pre-contract conditions which still need to be met.

- j) Sincil Bank Regeneration - The project will support the regeneration of the Sincil Bank area of Lincoln incorporating the plans and proposals developed by the Sincil Bank Revitalisation Partnership. It includes a range of interventions covering a 20mph vehicle zone, improved place-setting,

creation of a green corridor, pedestrian, cyclist and environmental improvements together with car-parking measures.

The Business Case has been approved subject to conditions and there are some pre-contract conditions which still need to be met.

- k) Wigford Way - The project will produce detailed design and business case for schemes to improve the walking and cycling environment and public realm along Wigford Way and St Mary's Street, a key east west corridor in the centre of Lincoln, linking the Lincoln Transport Hub with key retail and commercial areas including High Street and Brayford Wharf.

The business case has been approved and conditions signed off and the Grant Funding Agreement has been issued.

- l) Tentercroft Street - This project will support the redevelopment of a strategic brownfield site to create new workspace and city living in the heart of the City Centre. The scheme will address the unfulfilled demand for start-up and move-on space as part of a portfolio of new workspace to serve different business needs across the City. This is alongside a new city living offer which will provide sustainable accommodation in an accessible location adjacent to the main transport hub, the regenerated Cornhill Quarter and in close proximity to the University. Town funding will support feasibility and design to enable this scheme to proceed.

The business case has been approved and feasibility work is progressing.

- m) LSIP HUB (yet to be approved) – The Business Case has been assured subject to conditions and is awaiting confirmation of Programme Adjustment to include from Government.

## **7. Western Growth Corridor**

- 7.1 Planning consent was obtained on 12 January 2022. The Secretary of State refused a request to call the planning application in and no Judicial Review processes were initiated.
- 7.2 Joint work between the City Council as landowner and Lindum Western Growth Community Limited as the other landowner has been focused on working with Lincolnshire County Council on the detailed technical approval of the highways and drainage elements of the opening-up infrastructure from Skellingthorpe Road into the site. The formal submission of the detailed plans are now ready to be submitted with the approval process scheduled to be complete before the end of 2022. Once approval is in place, the works can then be priced and let to enable a start on site in late Spring/Summer 2023. A series of consultation events with local residents will take place in the next few months to ensure that the impact and disruption of the planned works in 2023 can be minimised, although it will inevitably mean inconvenience for local residents and businesses. Current draft proposals for traffic management are seeking to enable Skellingthorpe Road to remain open during the day-time to local traffic throughout the works with a minimal number of night-time closures.

- 7.3 The City Council in conjunction with Karl McCartney as the local Member of Parliament submitted a Levelling-Up capital funding bid on 2 August 2022 for £20million to enable the accelerated delivery of the overbridge linking the development into Tritton Road. The outcome of the bid is expected later in 2022. If successful, the funding would see an all vehicular/cycle/pedestrian bridge over the railway from the development into Tritton Road and a pedestrian/cycle bridge replacing the existing pedestrian rail crossing at Oak Farm (opposite the new LN6 development). The funding would enable the bridge to be delivered in 2025 which would be significantly ahead of the original date, to open up more housing and accelerate the development to further minimise short-term negative impacts of the development on the existing communities.
- 7.4 A full report on the next stages of the Western Growth Corridor will go to Executive once the outcome of the Levelling-Up funding is known.

## **8. UK Shared Prosperity Fund (UKSPF)**

- 8.1 UKSPF was launched earlier 2022 and is a key strand to the Governments Levelling Up agenda.
- 8.2 UKSPF replaces European Funding. Specifically, ESF/ERDF (European Social Fund aimed at skills and business support) and European Regional Development Fund (larger predominantly capital schemes).
- 8.3 It is a key funding pot for delivering the Government's Levelling Up agenda. The purpose of the UKSPF is to Improving life chances in our area by providing equality of opportunity. The fund gives local leaders the flexibility to use the fund to enhance and support their area and communities to be levelled up
- 8.4 Building pride in place and increasing life chances, by investing in:
- Community and Place
  - Supporting local business
  - People and Skills
- 8.5 The funding is allocated to unitaries/districts/devolved areas. Should Greater/Lincolnshire become a devolved area then any future UKSPF programmes would be delivered by that body.
- 8.6 City of Lincoln Council has been allocated £2,810,773. An investment has been submitted to Government setting out how we intend to use and deliver the funding.
- 8.7 We are currently setting up governance structure and preparing award criteria in preparation for funding draw down expected in October.

## **9. Climate Change Agenda**

- 9.1 We continue to deliver the climate change agenda as part of Vision 2025 and also continue to look for opportunities to embed this work across all areas of business.



- 9.2 Strategies we have produced include City of Lincoln Council (CoLC) Decarbonisation Strategy and Action Plan, CoLC Travel Plan, Lincoln 2030 Climate Action Plan, Waterside East Development Area Capacity Study and Energy Strategy Report and Queen Elizabeth Road Energy Strategy Report have all been produced since 2020. We have also influenced and had input in the Central Lincolnshire Local Plan climate policies, Lincoln Transport Strategy and Greater Lincolnshire Electric Vehicle Strategy.
- 9.3 Some examples of projects that we have supported include the Home Energy Upgrade Scheme, Lincoln Sustainable Toolkit, expansion of Electric Vehicle Charging points and climate conscious infrastructure. We have also supported Town Fund projects such as Central Market and the Drill Hall.

## **10. Business Support and Managed Workspaces**

- 10.1 The Council has two managed workspaces within its management these are The Terrace which is a creative workspace and supports a range of creative businesses and Greetwell place which supports more conventional office-based businesses.
- 10.2 The Terrace has 1 cafe, 38 offices, 15 workshops and 1 conference room. Greetwell Place has 82 offices and 4 conference rooms.
- 10.3 Both workspaces provide a reception service. The reception service offered prides itself on being to an excellent level ensuring tenants are represented to a very high professional standard, and offers a range of administrative services for tenants, including typing, photocopying, faxing and telephone answering services and there are meeting rooms within the workspaces available to hire by both internal and external companies
- 10.4 The Council also owns the Think Tank which is currently managed by the University of Lincoln. The Think Tank has 9 Workshops, 22 offices and two conference rooms.
- 10.5 In addition to providing managed workspaces business support is also available to businesses or those looking to start a business.

Breakdown of occupancy rates is contained in **Appendix A**  
Analysis of Managed Workspace waiting lists is shown in **Appendix B**  
Business Enquiry breakdowns are contained in **Appendix C**

## **11. Business Growth**

- 11.1 Prior to the advent of the Covid-19 pandemic, Lincoln's economy was proving to be particularly buoyant and growing steadily, with most indicators showing improvement. This was also shown in the Lincoln Economic Evidence and Growth Study 2020 completed in support of the Town Investment Plan.
- 11.2 New businesses are being created and surviving – however this data reflects up to 2018 and will not yet include any of the negative effects on business felt during and after the pandemic.

- 11.3 Lincoln has seen: 89.2% of new businesses survived their first year in 2018 – but this remains the 2nd lowest of our Lincolnshire district neighbours. Business counts, births and survival rates are shown in **Appendix D**.

## 12. Job Growth and Labour Market Changes

- 12.1 There are a number of contextual indicators that when considered together give an indication of whether the labour market, including employment levels, wages, skills levels and job density is increasing and improving or shrinking and worsening. Whilst these indicators are not directly controlled by the Council and our work, the role we play in supporting growth, sustainable business growth and future skills is indirectly influencing these measures. The measures also inform us of where further future investment and support may be required.

- 12.2 A full range of figures are shown in **Appendix E**. The key points of note are that post Covid 19 economic activity is rising and inactivity decreasing across 16-64yr olds. 76.5% of 16-64 years olds are economically active in 2020/2021.

Median annual earnings for full time workers increased by £3,116 to £29,442 in 2020. Median annual earnings for part time workers increased by £1,038 to £10,949 in 2020 (much nearer EM and England rates).

Gross weekly pay for full time workers increased by £56.70 to £577.50 in 2020. Gross weekly pay for part time workers increased by £24.80 to £199.20 in 2020.

NVQ levels 2, 3 and 4 have increased however level 1 NVQs saw a marginal decrease with levels 2 and 3 both being above the east midlands average.

Lincoln's job density decreased slightly to 0.90 in 2019 as opposed to England and East Midlands who have both increased in 2019 but remain under the Lincoln density – this figure may have changed post 2019.

Disability employment rates have increased within Lincoln by >18% during 2021.

## 13. Population Growth and Demographic Changes

- 13.1 The 2021 Census Data regarding demographics was released in June 2022. The demographics for Lincoln based upon this data are as follows:

- 13.2 Population size and density:

In Lincoln, the population size increased by 11.1% from around 93,500 in 2011 to around 103,900 in 2021. This increase was higher than the overall increase for England (6.6%) and higher than the overall increase for the East Midlands (7.7%)

Lincoln ranked 230th in 2021 for total population out of 309 local authority areas in England, moving up 19 places in the decade

Lincoln also ranked the fourth most densely populated local authority area out of 35 across the East Midlands in 2021

### 13.3 Population gender make up:

Lincoln saw an increase in male population of 12.3% to 51,400 and an increase in female population of 9.7% to 52,400 in 2021

### 13.4 Population ages:

The largest change in population in Lincoln was in the age group 70-74, which saw an increase of 33.2% in population (996 people) between 2011 and 2021.

The age groups 5-9 (+25.5%), 20-24 (+21.5%), 30-34 (+21%) and 55-59 (+26.4%) also saw relatively large increases

In comparison, the age group 45-49 saw the largest decrease in population in Lincoln by 9.4% (581 people) during the ten year period. The age groups 0-4 (-7.5%), 25-29 (-0.2%), 40-44 (-1.7%), 80-84 (-3.6%) and 85-89 (-2.6%) also saw decreases in population between these years

### 13.5 Residential status:

The number of usual residents in Lincoln per square kilometre increased by 290 to 2,911 between 2011 and 2021, an increase of 11.1%

Lincoln also saw an increase of 2,675 (6.7%) in the number of households with at least one usual resident, bringing the total number of households in the City to 42,500.

## 14. Vision 2025 update

- 14.1 There are a number of projects under the Council Vision 2025 that are directly or indirectly connected to Economic Growth. **Appendix F** gives further updates against progress of these projects

## 15. Forward Look

- 15.1 Looking ahead to the next 12 – 18 months the key priorities that we will deliver are:

### 15.2 UKSPF

We will continue to work with partners to deliver the aims and objectives of the UKSPF investment plan. Working with our communities to deliver a range of projects designed to level up our population both within the city boundary and when compared with other areas locally and nationally. Part of this work will also include the creation of a Place Board

### 15.3 Inclusive Growth Strategy

We will work to deliver an Inclusive strategy that will set out our current position and provide a framework for development, identify opportunity, and build on our strengths. The partnerships we have established through the Town Deal fund, UKSPF and the health and wellbeing work with districts will underpin this strategy.

#### 15.4 Town Deal

We will continue to work with those projects awarded funding through the Town Deal to ensure that they deliver and that opportunities these projects present to the city are maximised and supporting the projects, where appropriate, to continue beyond the town deal funding end in March 2025.

#### 15.5 Health and Wellbeing Strategy

We will continue to work collaboratively with Lincolnshire districts to adopt a Health and Wellbeing Strategy. We will also continue to work with Health Colleagues to align priorities, share data, identify opportunities to work together with shared aims of improving our community's health and wellbeing, improving life chances and driving down deprivation.

#### 15.6 Western Growth

A comprehensive update on this is given in point 6 above. A full report on the next stages of the Western Growth Corridor will go to Executive once the outcome of the Levelling-Up funding is known.

#### 15.7 Supporting Council Development and Housing Stock Projects

Economic growth across the City is being supported by cross directorate and cross departmental working on a number of projects to increase council housing stock and development of multi-use sites. These include Hermit Street, Queen Elizabeth Road, Tentercroft Street, Rookery Lane and Waterside South

#### 15.8 Central Market:

Construction works have now commenced on Lincoln Central Market to deliver a new market offer. The former 'butchers' corridor' has now been demolished to create a new food/beverage unit, some of the 'blind arches' have been removed to enable glazing to be installed to open-up the market into the external space and the roofing glazing is being replaced. The next stages will include the further refurbishment of the market building and upgrading of the public realm across City Square.

##### 15.8.1 The detailed works include:

- Interior Refurbishment & Mezzanine Floor to Western End of Market Hall
- Opening of the principal facades to the north and east elevations through the removal of the "blind" arches and the insertion of new full height glazing, with associated internal alterations to relocate stalls away from the glazing (essential in improving visibility and footfall to the building) The original 1938 design was in fact open colonnades so the new design seeks to bring the building back to its originally intended design
- New heating and lighting with a more sympathetic design.
- The introduction of new freestanding stalls to the interior spaces, these would be of a contemporary minimal design to avoid conflict with the historic fabric.
- An area would be created within the centre of the Market Hall to accommodate seating for the associated food outlets within the stalls.

- New perimeter market stalls to the western end of the Market Hall to replicate the existing 1938 stalls located to the eastern end of the Market Hall.
- New public unisex WCs will be provided included disabled and baby changing facilities, accessed internally from the market hall. This will encourage visitors into the Market and provide new facilities for customers of the new food court.
- A new A3 food & beverage unit (ground and first floor) with balcony at first floor with its own dedicated entrance at ground floor level from
- Relocating the existing butcher and fishmonger stalls into the main market hall under the mezzanine incorporating its own glazed entrance
- Public realm improvements to City Square to create an extension to the market building which will provide a flexible space for events as well as for the public and visitors incorporating seating and greenery and a place for people to dwell and meet as well as a place where people can enjoy a meal or drink by the market building as well as the riverside. The surface will also be level with the removal of the kerbs to enable easy accessibility for all.

#### 15.8.2 Delivery timescales:

- New A3 food & beverage unit – Handover to tenant for fit-out in Summer 2023.
- Market Hall – Summer 2023.
- City Square re-paving works – Autumn 2023.

#### 15.9 Climate Change Agenda

Whilst Climate Change is part of a separate agenda under Vision 2025 and sits within the Portfolio of Cllr Bushell we try and ensure that the principals of the climate change agenda are delivered within the economic growth work programme. Examples of this can be seen in the following projects:

##### 15.9.1 Work with partners on the Lincoln Climate Commission and deliver Lincoln Climate Action Plan

- Support the Lincoln Climate Commission
- Working with partners to deliver the CAP's zero carbon pathways – city wide energy, transport, fair transition, sustainable innovation, carbon sequestration and adaptation

##### 15.9.2 Make current and future business premises as energy efficient as possible.

- Supporting businesses to improve energy efficiency and set up their own environmental management systems (EMS) creating allow carbon supply chain.
- Develop a Sustainable business toolkit.
- Maintain CoLC Green environmental management accreditation

##### 15.9.3 Climate conscious infrastructure projects developed as part of Town Fund Board Vision

- Working with TF project leads to ensure projects maximise opportunities for climate adaptation and mitigation

#### 15.9.4 Green Homes Grant Local Authority Delivery Scheme

- Deliver Home Energy Upgrade Scheme in Lincoln through the Central and South Lincs consortium.
- Support a growing market for low carbon retrofit solutions
- Support growth of skills in low carbon technology.

#### 15.9.5 Expand Lincoln's Electric Vehicle Infrastructure Network

- Working with private sector, Lincolnshire Highways to secure grant funding and private investment to expand the network within Lincoln and Lincolnshire.

#### 15.9.6 Setting the Lincoln Standard for Zero Carbon Homes

- Review and set the Lincoln standard for council homes
- Work with developers to expand demand and supply locally for low carbon solutions for new homes.
- Support growth of skills in low carbon technology and modern methods of construction (MME)

15.9.7 Currently underway we are inputting in the Greater Lincolnshire Energy Options Analysis, supporting Lincoln City Football Club to develop an Environmental Management Plan and carbon reduction target which is a support service we are offering to local businesses, developing a Sustainable Business Toolkit, engaging with private sector on opportunities to invest in District Heat Networks and battery storage solutions for Lincoln.

### 16. Strategic Priorities

#### 16.1 **Let's drive inclusive economic growth**

The work of the team directly seeks to address increasing inclusive economic growth through a range of projects and actions working with a wide range of cross sector stakeholders.

#### 16.2 **Let's reduce all kinds of inequality**

The work completed and planned looks to reduce inequality by increasing economic wealth and benefiting the place which in turn improves a range of determinants of health based upon the built and natural environment.

#### 16.3 **Let's deliver quality housing**

A number of the projects being supported are working to deliver quality housing across the city.

#### 16.4 **Let's enhance our remarkable place**

By increasing inclusive economic growth, and ensuring development and strategies support a vibrant and inclusive city we are supporting enhancing our remarkable place.

#### 16.5 **Let's address the challenge of climate change**

The work being undertaken both directly in response to addressing the challenge of climate change and by embedding policy where climate impacts are at the forefront of them allows us to continue to work to address climate change. Additionally, we are working hard to lead by example as a council on tackling climate change

### 17. **Organisational Impacts**

#### 17.1 **Finance (Including Whole Life Costs Where Applicable)**

As the report provides an update only there are no additional financial implications at this stage

#### 17.2 **Legal Implications including Procurement Rules**

As the report provides an update only there are no additional legal implications at this stage

#### 17.3 **Equality, Diversity and Human Rights**

The Public Sector Equality Duty means that the Council must consider all individuals when carrying out their day-to-day work, in shaping policy, delivering services and in relation to their own employees.

It requires that public bodies have due regard to the need to:

- Eliminate discrimination
- Advance equality of opportunity
- Foster good relations between different people when carrying out their activities

#### 17.4 **Human Resources**

n/a

#### 17.5 **Land, Property and Accommodation**

n/a

#### 17.6 **Significant Community Impact &/or Environmental Impact**

*Please see the Council's [Environmental Policy \(sharepoint.com\)](#) for further guidance*

n/a

**17.7 Corporate Health and Safety implications**

n/a

**18. Risk Implications**

**18.1 (i) Options Explored**

n/a

**18.2 (ii) Key Risks Associated with the Preferred Approach**

n/a

**19. Recommendation**

19.1 Performance Scrutiny Committee is asked to consider and comment upon the details of the report

**Is this a key decision?** No

**Do the exempt information categories apply?** No

**Does Rule 15 of the Scrutiny Procedure Rules (call-in and urgency) apply?** No

**How many appendices does the report contain?**

6

Appendix A – Occupancy of managed workspaces  
Appendix B – Analysis of waiting lists at the Terrace and Greetwell Place  
Appendix C – Business enquiries by type  
Appendix D – Business counts, births and survival  
Appendix E – Job growth and labour market changes  
Appendix F - Vision 2025 update sheet

**List of Background Papers:** None

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